

| | | |
|-----------|-----------|----------|
| APPROVED | C.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

| Company | | | | |
|----------|---------------------------------------|-------------------------|----------------------------------|---------------------------------------|
| | A Organization Purpose | B Governance | C Business Assets | D Intellectual Capital |
| 1 | The Vision | The Organization | The Products | Human Resources |
| 2 | The Opportunity | The Team | The Market | Codified Capital |
| 3 | The Plan | The Tools | The Financials | Relationships |

FIG. 1(a)

| R&D Organization | | | |
|------------------|---------------------------------------|---------------------------------------|---|
| | A Setting the Stage | B Undertaking the Task | C Making the Impact |
| 1 | Vision Mission Mandate | Business Relevance | Technology Acquisition/ Transfer |
| 2 | Human Resources | Program Management | Corporate Impact |
| 3 | Lifelong Learning | Performance Measurement | Public/ Community Impact |

FIG. 1(b)

| | | |
|-----------------------------|-----------|----------|
| APPROVED BY DRAFTSMAN | O.G. FIG. | |
| | CLASS | SUBCLASS |

| University | | | |
|------------|---------------------------------|-------------------------------------|--|
| | A Undergraduate Programs | B Graduate And Research Programs | C External Linkages |
| 1 | Undergraduate Curriculum | Graduate Program | Links Within The University |
| 2 | Undergraduate Student Relations | Research Program | Links To Other National And International Institutions |
| 3 | Staff Development | Research Support | Links To Industry And The Community |

FIG. 1(c)

| Technical Asset | | | |
|-----------------|----------------------------|-----------------------------|-----------------------------|
| | A Scientific Strength | B Technological Strength | C Commercial Strength |
| 1 | Technical Framework | Commercial Readiness | Market Characteristics |
| 2 | Level of Verification | Proprietary Strength | Margin and Profit Potential |
| 3 | Excellence of Project Team | Technological Durability | Commercialization Channels |

FIG. 1(d)

Approved for Release by NSA on 09-11-2013 pursuant to E.O. 13526

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
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| Performance Area | No. | Rating Level 1 | Rating Level 2 | Rating Level 3 | Rating Level 4 | X | Y |
|----------------------|-----|---|---|---|--|-------|-------|
| Proprietary Strength | 1 | Patent protection on the technology is not planned and/or is not feasible. | Patent disclosures and/or applications have been or could be prepared, but it is uncertain whether there is sufficient novelty to support strong claims. | Patent applications have been submitted to the US and/or other appropriate patent offices. The principal claims are viewed as strong and acceptance by the patent offices is anticipated. | The technology is well protected by strong process and/or product patents, with extensive geographic coverage. | a | 1-a |
| | 2 | There is a dominant IP position in this field held by other parties. | The technology is in a competitive environment with essentially no significant IP position likely to held by any party. | The technology is in an active field but appears to have the potential to fill a significant IP gap. | The technology is in a relatively virgin field with ample opportunities for strong IP protection. | b | 1-b |
| | 3 | The technology will not have any specific trademark designation and the marketing approach will have to rely on the intrinsic value of the technology. | Although a distinguishing trademark for the technology is not feasible, it belongs to a family of well-recognized commercial products or services and will benefit from this association. | Attaining a distinguishable trademark for the technology is feasible and should facilitate market introduction. | The technology has its own distinguishable trademark that will significantly increase market acceptability. | c | 1-c |
| | 4 | No specific know-how is required to commercialize the technology, or if required, has been publicly disclosed. | Some specific, but not overly complex, know-how is required to commercialize the technology. Actions such as confidentiality agreements will be needed to maintain a proprietary advantage. | The technology as publicly disclosed will be difficult to apply commercially without the know-how of the developers. | The technology requires a high level of know-how in its application and it will be almost impossible to apply commercially without this knowledge. | d | 1-d |
| | 5 | Gradual improvements to the technology will probably occur through further development, which may extend its life but unlikely its application or market share. | Gradual improvements to the technology will probably occur through further development and these should extend its application and market share. | The technology is at an early point in the maturity curve and significant improvements are likely which will have major business impacts. | The technology is at an early point in the maturity curve and significant improvements are likely which will have major business impacts. There is a high probability of valuable additional intellectual property protection. | e | 1-e |
| | | | | | | Sum X | Sum Y |

FIG. 2

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

| Criteria | Letter Rating | Number Rating | X Wt. | Y Wt. | X | Y |
|----------|---------------|---------------|-------|-------|------|------|
| 1 | B | 1 | 0.0 | 1.0 | 0.0 | 1.0 |
| 2 | D | 3 | 0.0 | 1.0 | 0.0 | 3.0 |
| 3 | C | 2 | 0.0 | 1.0 | 0.0 | 2.0 |
| 4 | A | 0 | 0.2 | 0.8 | 0.0 | 0.0 |
| 5 | B | 1 | 0.0 | 1.0 | 0.0 | 1.0 |
| 6 | A | 0 | 0.2 | 0.8 | 0.0 | 0.0 |
| 7 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 8 | C | 2 | 0.0 | 1.0 | 0.0 | 2.0 |
| 9 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 10 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 11 | B | 1 | 0.5 | 0.5 | 0.5 | 0.5 |
| 12 | A | 0 | 0.2 | 0.8 | 0.0 | 0.0 |
| 13 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 14 | C | 2 | 0.8 | 0.2 | 1.6 | 0.4 |
| 15 | C | 2 | 0.8 | 0.2 | 1.6 | 0.4 |
| 16 | C | 2 | 1.0 | 0.0 | 2.0 | 0.0 |
| 17 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 18 | D | 3 | 0.5 | 0.5 | 1.5 | 1.5 |
| 19 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 |
| 20 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 21 | C | 2 | 0.2 | 0.8 | 0.4 | 1.6 |
| 22 | D | 3 | 0.2 | 0.8 | 0.6 | 2.4 |
| 23 | C | 2 | 0.2 | 0.8 | 0.4 | 1.6 |
| 24 | B | 1 | 1.0 | 0.0 | 1.0 | 0.0 |
| 25 | B | 1 | 1.0 | 0.0 | 1.0 | 0.0 |
| 26 | C | 2 | 1.0 | 0.0 | 2.0 | 0.0 |
| 27 | B | 1 | 1.0 | 0.0 | 1.0 | 0.0 |
| 28 | C | 2 | 0.8 | 0.2 | 1.6 | 0.4 |
| 29 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 |
| 30 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 |
| 31 | C | 2 | 1.0 | 0.0 | 2.0 | 0.0 |
| 32 | C | 2 | 1.0 | 0.0 | 2.0 | 0.0 |
| 33 | B | 1 | 1.0 | 0.0 | 1.0 | 0.0 |
| 34 | B | 1 | 1.0 | 0.0 | 1.0 | 0.0 |
| 35 | A | 0 | 1.0 | 0.0 | 0.0 | 0.0 |
| 36 | A | 0 | 1.0 | 0.0 | 0.0 | 0.0 |
| 37 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 |
| Total | | | 19.4 | 17.6 | 25.0 | 24.0 |

FIG. 3

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| | | |
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| APPROVED | C. G. T. C. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

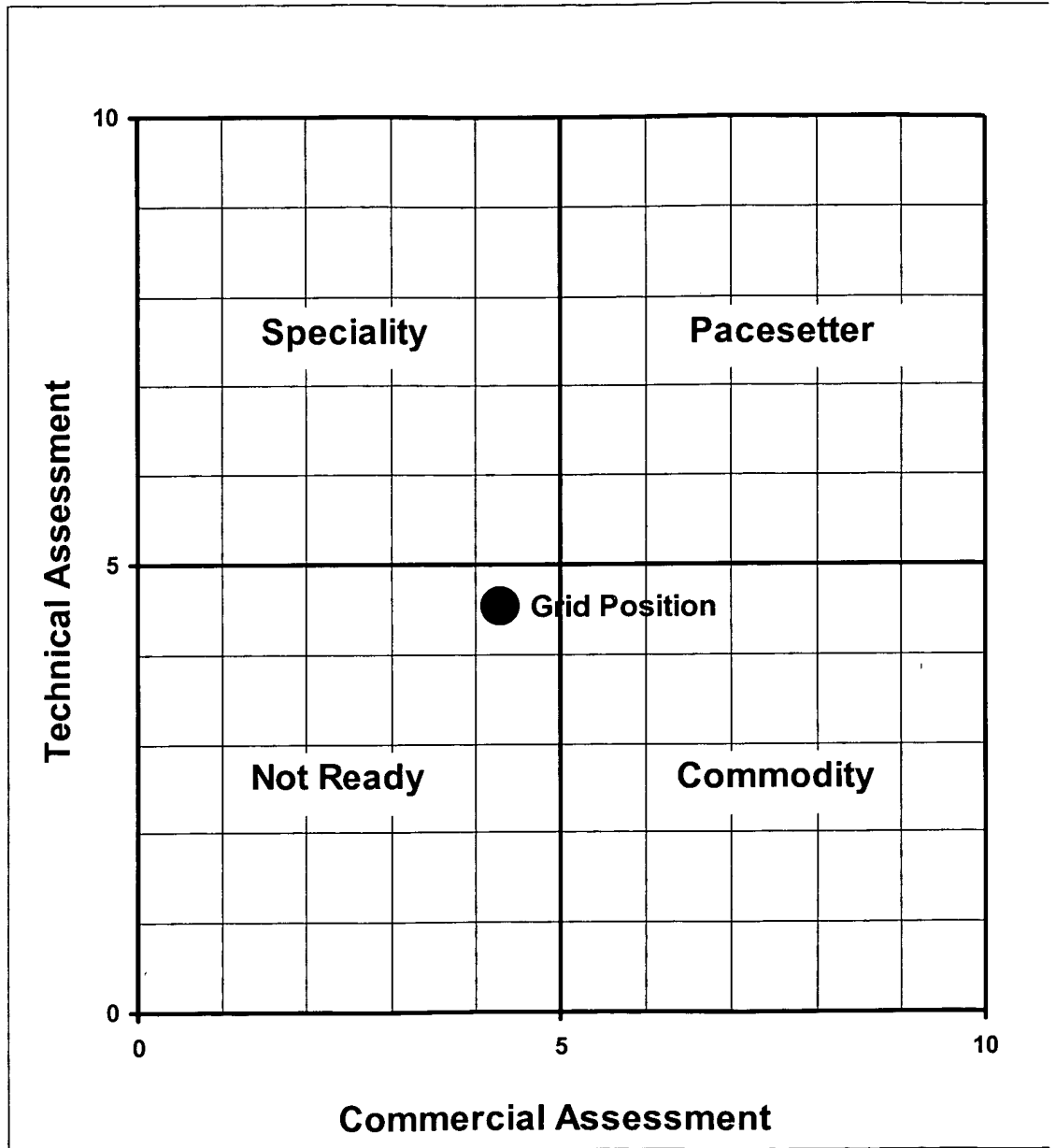


Fig. 4a

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

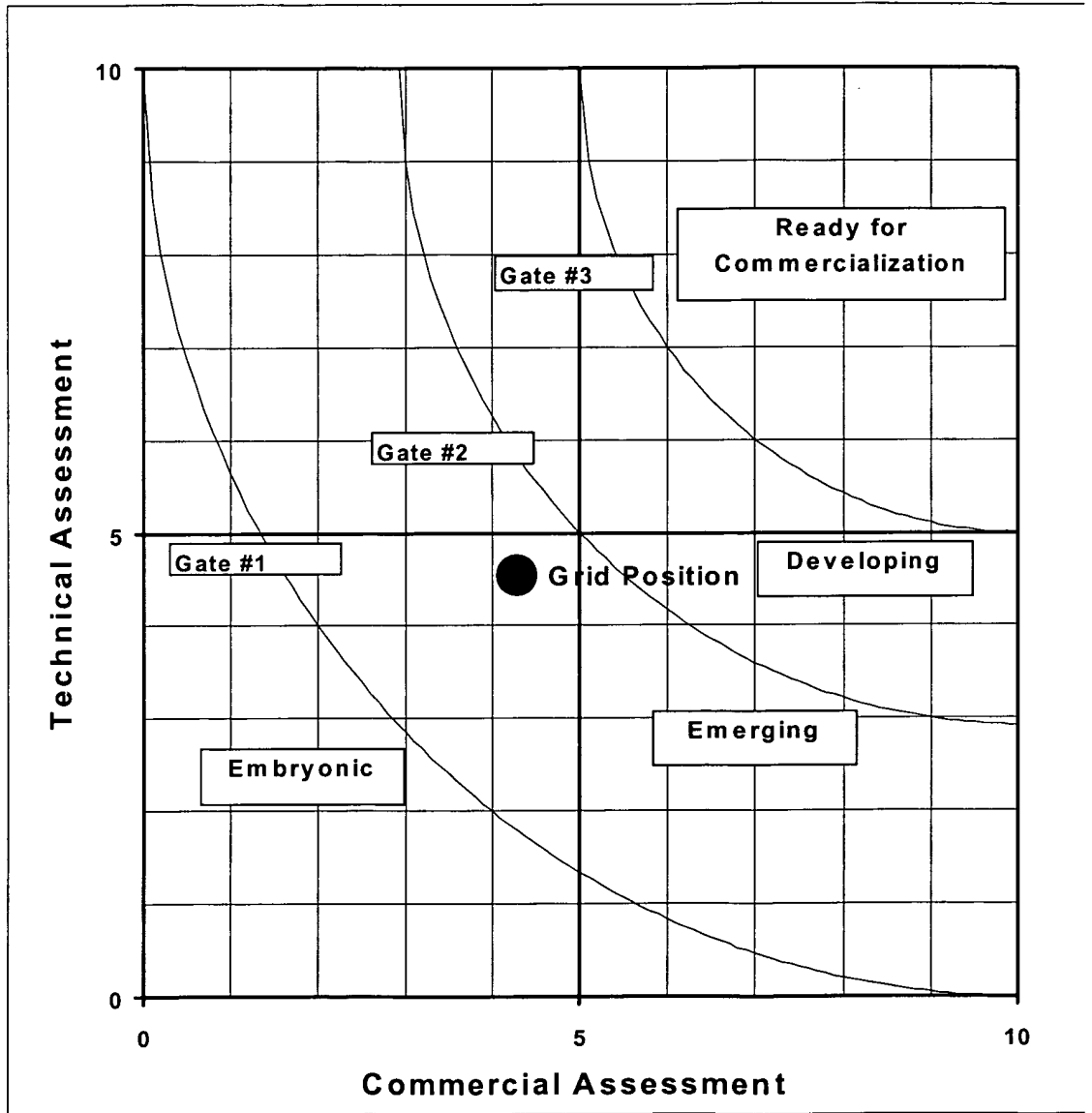


Fig. 4b

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

| Tech. # | X | Y | R |
|---------|-----|-----|-------|
| 7 | 7.4 | 7.6 | 75.0% |
| 10 | 6.9 | 7.9 | 73.5% |
| 8 | 6.4 | 7.6 | 69.4% |
| 3 | 7.2 | 5.9 | 64.9% |
| 9 | 5.2 | 7.0 | 60.0% |
| 1 | 6.7 | 5.3 | 59.4% |
| 6 | 6.7 | 5.2 | 58.8% |
| 4 | 6.0 | 5.5 | 57.4% |
| 2 | 4.8 | 4.4 | 46.0% |
| 5 | 2.9 | 3.1 | 30.0% |

Fig 4c

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| Application | Quadrant | Ultimate Grid Position | Definition |
|------------------|---------------------|------------------------|--|
| Company | Market Leader | 10, 0 | Current products and services dominate the market; there is no emphasis on developing new products and services. |
| | Innovator | 0, 10 | New products and services are being developed, with little effort towards defining or creating a market demand. |
| | Pacesetter | 10, 10 | Well balanced company, a market leader with current products and services, having active programs to develop new customers, new products and new services. |
| | Still Evolving | 0, 0 | |
| R&D Organization | Improver | 10, 0 | Meets the technical needs of current customers, with effective continuous improvement programs. |
| | Transformer | 0, 10 | Developer of major new processes and products, and/or extending the boundaries of science, with no immediate market connection. |
| | Pacesetter | 10, 10 | Well balanced organization, effective in meeting the needs of current clients, but constantly developing and searching for new clients, new products and new services. |
| | Still Evolving | 0, 0 | |
| University | Teaching University | 10, 0 | University well recognized for exceptional skills in teaching. |
| | Research Institute | 0, 10 | Research institute with a university style structure but exclusively focused on research and extending the boundaries of knowledge. |
| | Research University | 10, 10 | University which has effectively coupled its teaching and research skills. |
| | Still Evolving | 0, 0 | |
| Technical Asset | Commodity | 10, 0 | A product or service having high current market acceptance with minimum technical content. |
| | Specialty | 0, 10 | A highly technical product or service which has an ill defined or small existing or potential market. |
| | Pacesetter | 10, 10 | A highly technical product or service that has or is expected to have a major market impact. |
| | Not Ready | 0, 0 | |

Fig. 5

| | | |
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| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

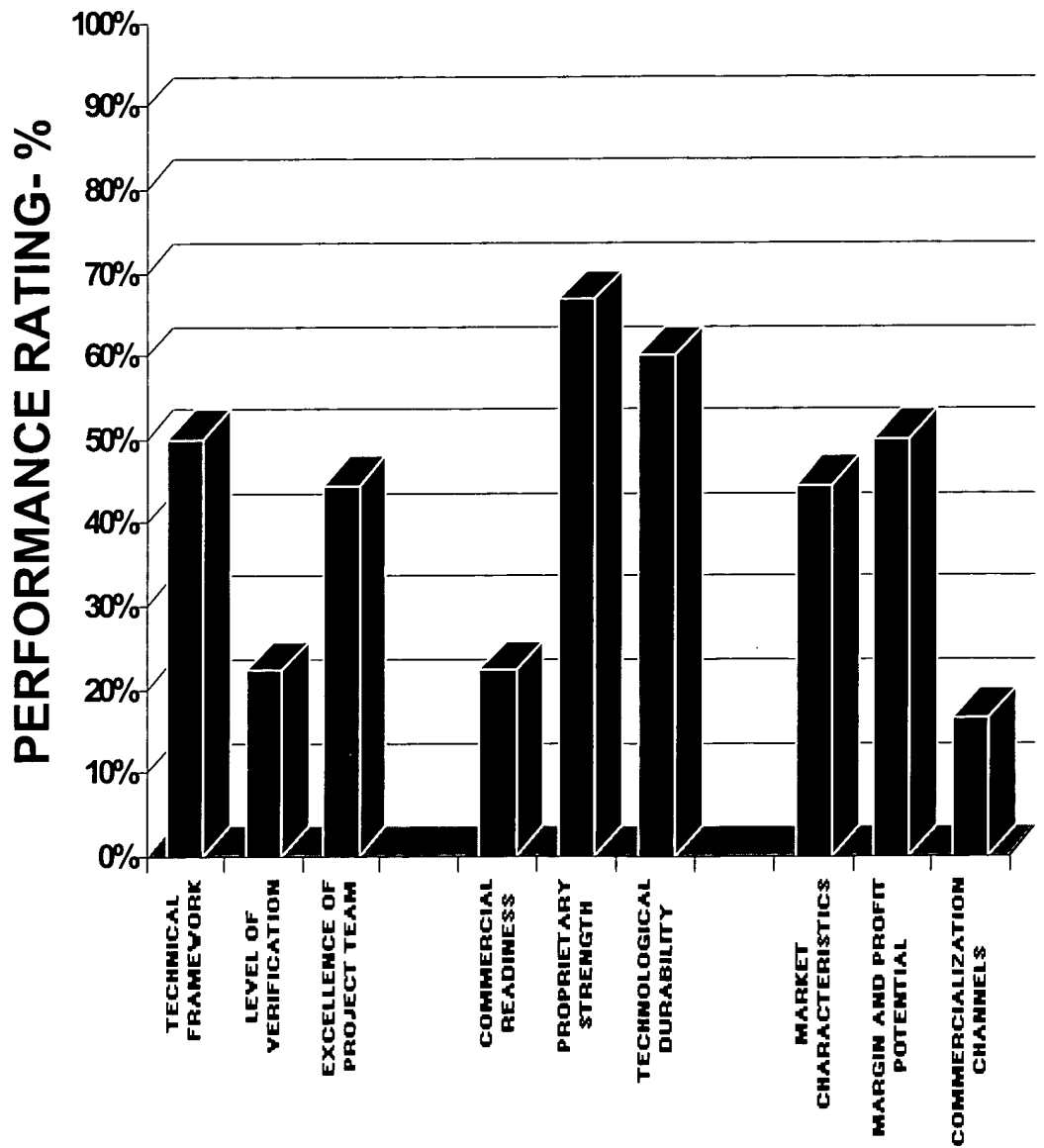


Fig. 6

| | | |
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| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

Pro-Grid - [Application Entry Form v1.2]

File Edit View Insert Format Records Tools Window Help

Application No. 2 Application Status 1 View - Not processed

Applicant Name Smith Title of Proposal New Device

Organization Company A Theme Manufacturing

Org. Department Dollars Req. \$100,000.00

Address

City Prov

Postal Code

Telephone Fax

E-Mail

☒ Print Applications

New Calculate

Go To

Setup Exit

Applicant Evaluation

Statement 1 A Statement 5 D

Statement 2 D Statement 6 C

Statement 3 A Statement 7 C

Statement 4 D

Reviewer Evaluation

Reviewer Name: A Code: 1

Statement 1 C Statement 5 C

Statement 2 C Statement 6 C

Statement 3 A Statement 7 B

Statement 4 C

Record: 1 of 6

Record: 1 of 4

Form View

FIG. 7

| | | |
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| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

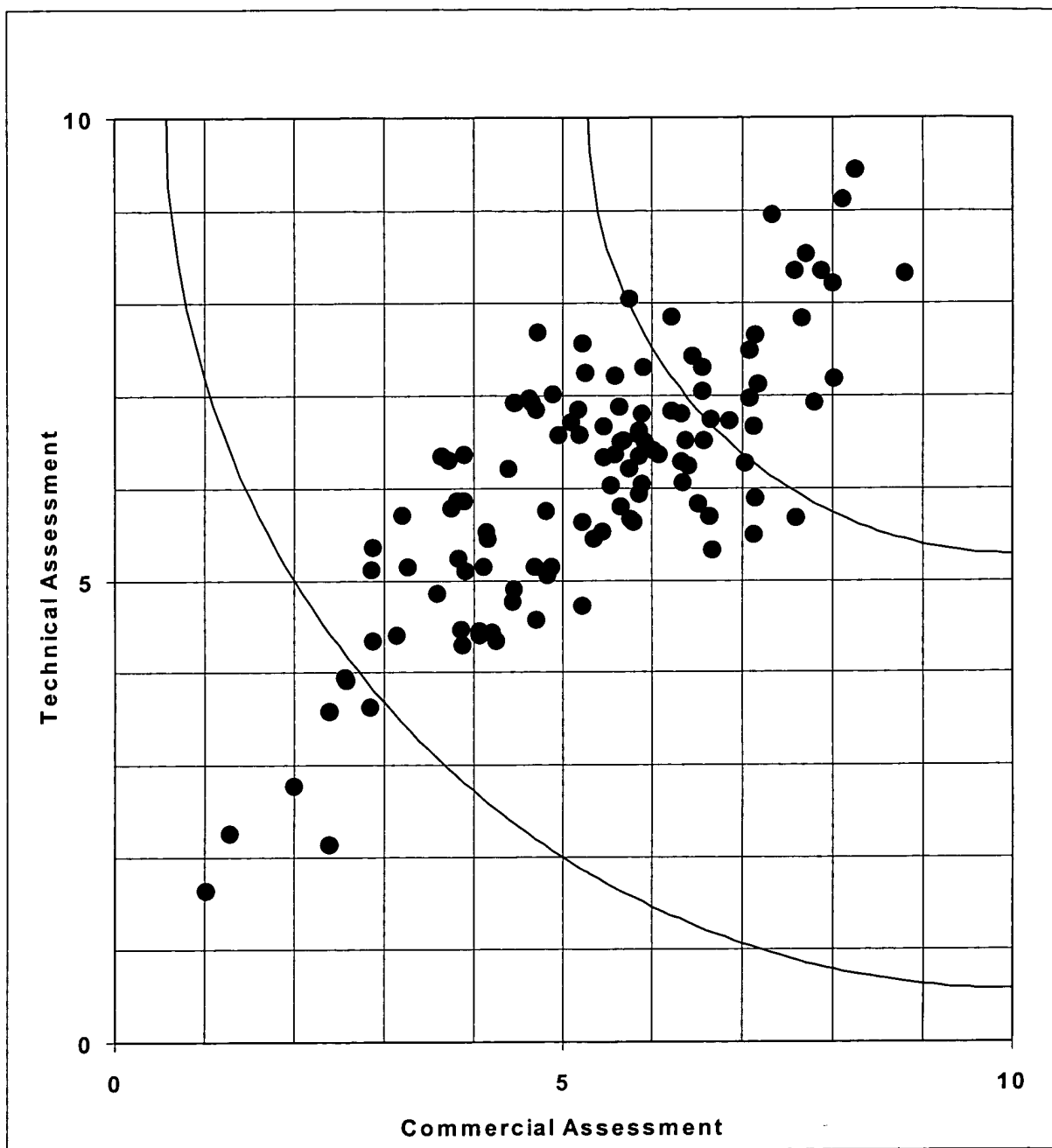


FIG. 8

| 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
|-----|----|-----|-----|-----|-----|-----|----|------|----|----|----|
| No. | MS | Xwt | Ywt | X | Y | No. | R | code | | | MS |
| 1 | 2 | 0 | 1 | 0 | 2 | 1 | 1 | 2 | 1 | 1 | 2 |
| 2 | 2 | 0 | 1 | 0 | 2 | 2 | 1 | 0 | 1 | 0 | 2 |
| 3 | 2 | 0 | 1 | 0 | 2 | 3 | 2 | 0 | 1 | 0 | 2 |
| 4 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 4 | 2 | 2 | 1 | 0 | 2 |
| 5 | 3 | 0 | 1 | 0 | 3 | 5 | 1 | 3 | 2 | 1 | 3 |
| 6 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 6 | 0 | 3 | 2 | 1 | 3 |
| 7 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 7 | 0 | 3 | 2 | 1 | 3 |
| 8 | 2 | 0 | 1 | 0 | 2 | 8 | 1 | 2 | 1 | 0 | 2 |
| 9 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 9 | 1 | 1 | 1 | 0 | 2 |
| 10 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 10 | 1 | 1 | 1 | 1 | 2 |
| 11 | 3 | 0.5 | 0.5 | 1.5 | 1.5 | 11 | 1 | 3 | 2 | 1 | 3 |
| 12 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 12 | 1 | 3 | 2 | 1 | 3 |
| 13 | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 13 | 0 | 1 | 1 | 1 | 1 |
| 14 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 14 | 1 | 0 | 1 | 1 | 2 |
| 15 | 0 | 1 | 0 | 0 | 0 | 15 | 0 | 0 | 0 | 1 | 0 |
| 16 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 16 | 3 | 0 | 0 | 0 | 3 |
| 17 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 17 | 3 | 0 | 1 | 0 | 3 |
| 18 | 3 | 0.8 | 0.2 | 2.4 | 0.6 | 18 | 2 | 0 | 1 | 1 | 3 |
| 19 | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 19 | 1 | 0 | 0 | 0 | 1 |
| 20 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 20 | 1 | 1 | 1 | 0 | 2 |
| 21 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 21 | 1 | 1 | 1 | 1 | 2 |
| 22 | 2 | 1 | 0 | 2 | 0 | 22 | 1 | 1 | 1 | 0 | 2 |
| 23 | 2 | 1 | 0 | 2 | 0 | 23 | 1 | 1 | 1 | 1 | 2 |
| 24 | 1 | 1 | 0 | 1 | 0 | 24 | 1 | 0 | 0 | 0 | 1 |
| 25 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 25 | 2 | 1 | 1 | 0 | 2 |
| 26 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 26 | 2 | 0 | 0 | 0 | 2 |
| 27 | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 27 | 1 | 0 | 0 | 0 | 1 |
| 28 | 2 | 1 | 0 | 2 | 0 | 28 | 2 | 0 | 0 | 0 | 2 |
| 29 | 2 | 1 | 0 | 2 | 0 | 29 | 2 | 0 | 0 | 0 | 2 |
| 30 | 0 | 1 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 |
| 31 | 3 | 1 | 0 | 3 | 0 | 31 | 2 | 1 | 1 | 1 | 3 |
| 32 | 3 | 0.8 | 0.2 | 2.4 | 0.6 | 32 | 1 | 1 | 2 | 1 | 3 |
| 33 | 2 | 1 | 0 | 2 | 0 | 33 | 2 | 0 | 1 | 0 | 2 |
| 34 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 34 | 1 | 0 | 1 | 1 | 2 |

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Fig. 9

| | | |
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| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

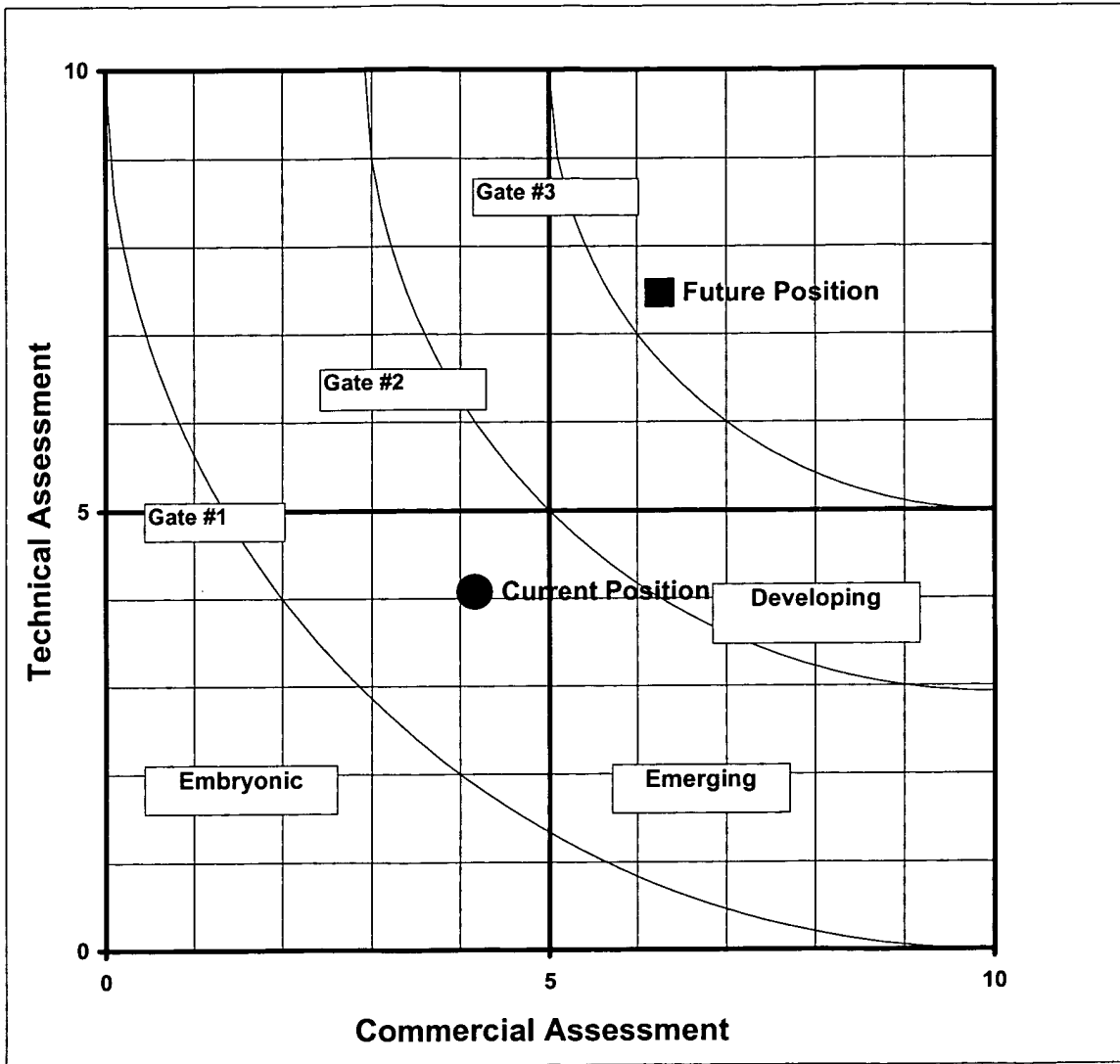


Fig. 10

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

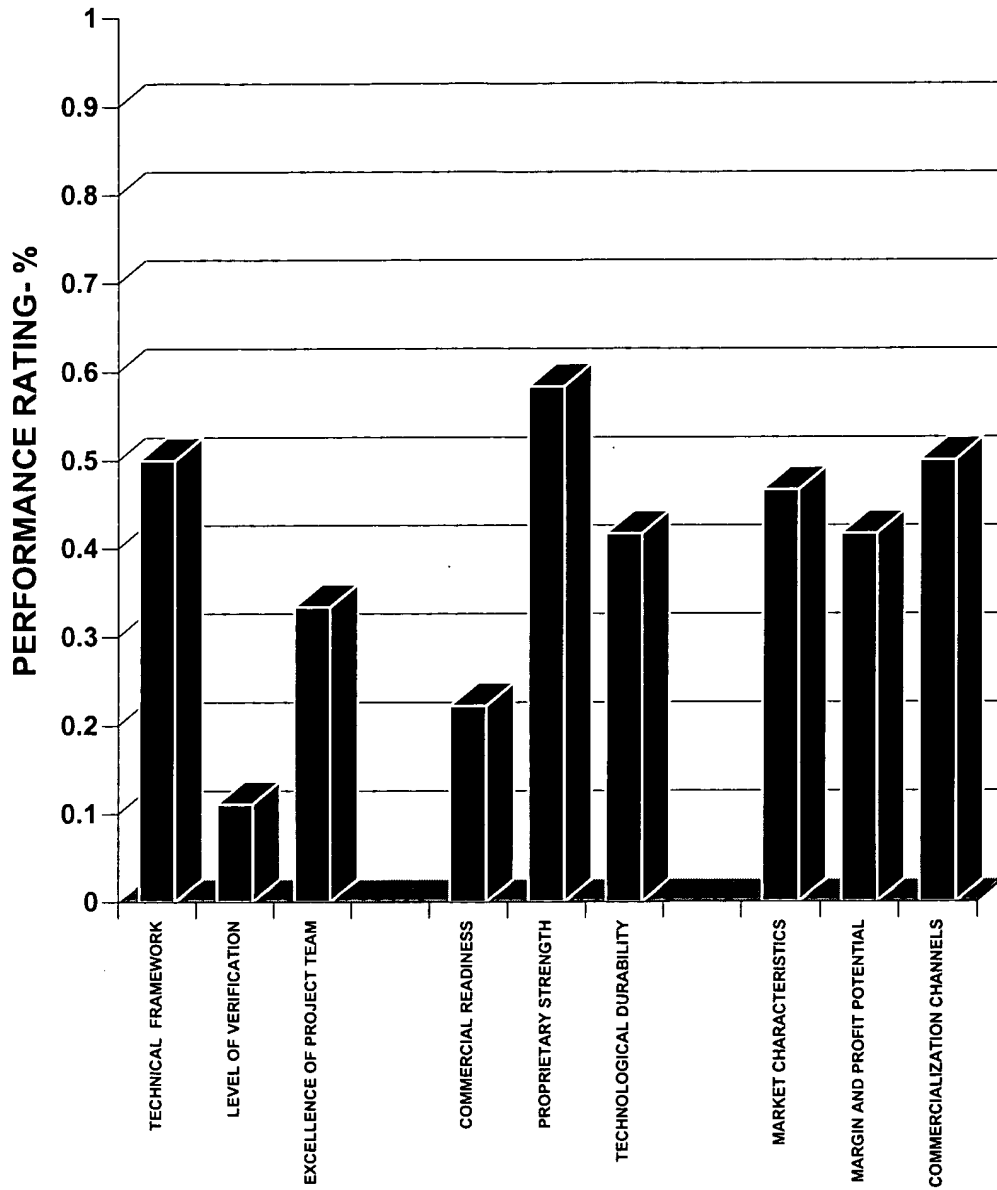


Fig. 11

| | | |
|-----------|-----------|----------|
| APPROVED | O.G. FIG. | |
| BY | CLASS | SUBCLASS |
| DRAFTSMAN | | |

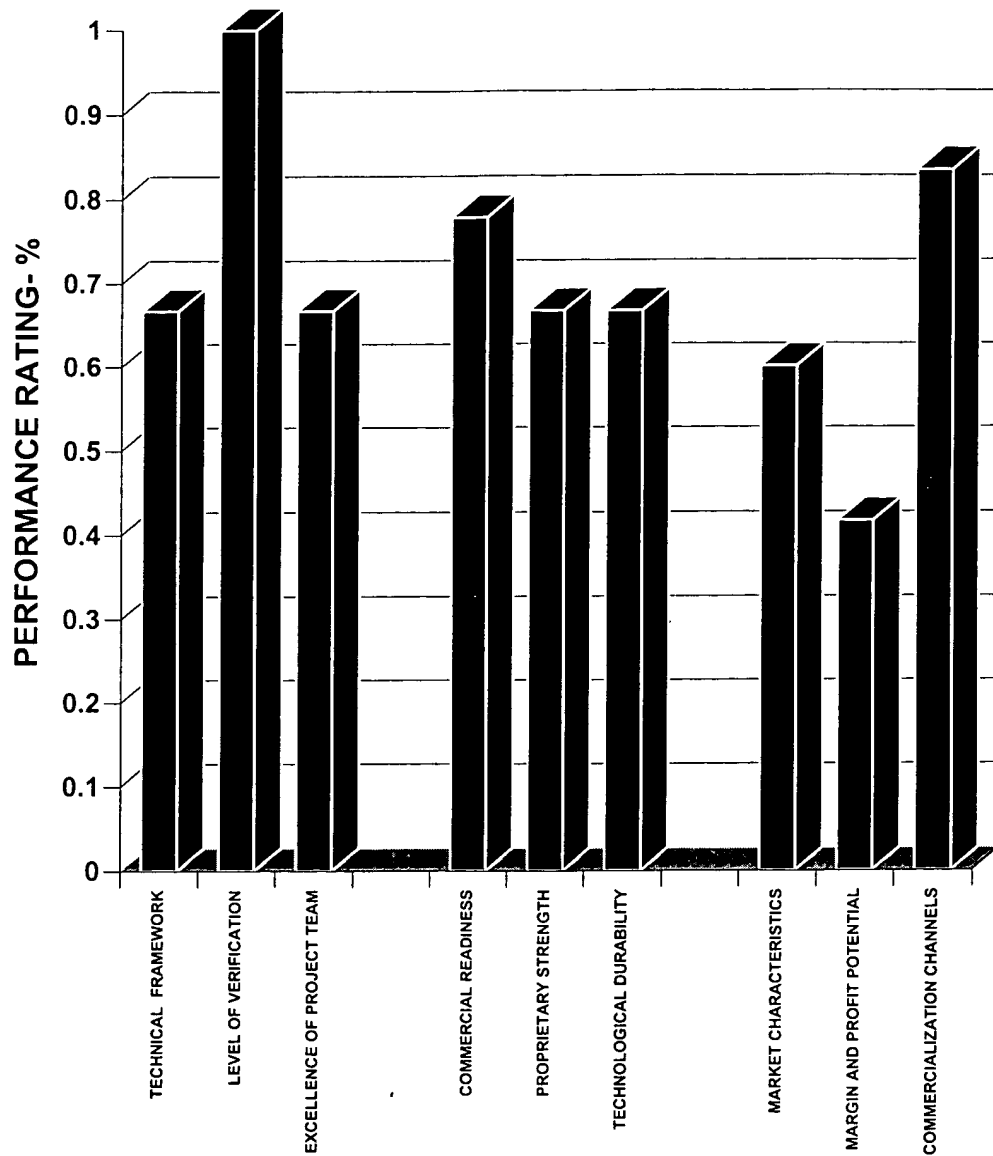


Fig. 12

| Performance Area | No. | Rating Level 1 | Rating Level 2 | Rating Level 3 | Rating Level 4 | X | Y |
|----------------------|-----|---|---|---|--|-------|-------|
| Proprietary Strength | 1 | Patent protection on the technology is not planned and/or is not feasible. | Patent disclosures and/or applications have been or could be prepared, but it is uncertain whether there is sufficient novelty to support strong claims. | Patent applications have been submitted to the US and/or other appropriate patent offices. The principal claims are viewed as strong and acceptance by the patent offices is anticipated. | The technology is well protected by strong process and/or product patents, with extensive geographic coverage. | a | 1-a |
| | 2 | There is a dominant IP position in this field held by other parties. | The technology is in a competitive environment with essentially no significant IP position likely to held by any party. | The technology is in an active field but appears to have the potential to fill a significant IP gap. | The technology is in a relatively virgin field with ample opportunities for strong IP protection. | b | 1-b |
| | 3 | The technology will not have any specific trademark designation and the marketing approach will have to rely on the intrinsic value of the technology. | Although a distinguishing trademark for the technology is not feasible, it belongs to a family of well-recognized commercial products or services and will benefit from this association. | Attaining a distinguishable trademark for the technology is feasible and should facilitate market introduction. | The technology has its own distinguishable trademark that will significantly increase market acceptability. | c | 1-c |
| | 4 | No specific know-how is required to commercialize the technology, or if required, has been publicly disclosed. | Some specific, but not overly complex, know-how is required to commercialize the technology. Actions such as confidentiality agreements will be needed to maintain a proprietary advantage. | The technology as publicly disclosed will be difficult to apply commercially without the know-how of the developers. | The technology requires a high level of know-how in its application and it will be almost impossible to apply commercially without this knowledge. | d | 1-d |
| | 5 | Gradual improvements to the technology will probably occur through further development, which may extend its life but unlikely its application or market share. | Gradual improvements to the technology will probably occur through further development and these should extend its application and market share. | The technology is at an early point in the maturity curve and significant improvements are likely which will have major business impacts. | The technology is at an early point in the maturity curve and significant improvements are likely which will have major business impacts. There is a high probability of valuable additional intellectual property protection. | e | 1-e |
| | | | | | | Sum X | Sum Y |

FIG. 2

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
|-----|---|---|-----|-----|-----|-----|-----|----|-----|-----|-----|-----|-----|----|------|----|----|----|
| No. | L | R | Xwt | Ywt | X | Y | No. | MS | Xwt | Ywt | X | Y | No. | R | code | MS | | |
| 1 | B | 1 | 0 | 1 | 0 | 1 | 1 | 2 | 0 | 1 | 0 | 2 | 1 | 1 | 2 | 1 | 1 | 2 |
| 2 | B | 1 | 0 | 1 | 0 | 1 | 2 | 2 | 0 | 1 | 0 | 2 | 2 | 1 | 0 | 1 | 0 | 2 |
| 3 | C | 2 | 0 | 1 | 0 | 2 | 3 | 2 | 0 | 1 | 0 | 2 | 3 | 2 | 0 | 1 | 0 | 2 |
| 4 | C | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 4 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 4 | 2 | 2 | 1 | 0 | 2 |
| 5 | B | 1 | 0 | 1 | 0 | 1 | 5 | 3 | 0 | 1 | 0 | 3 | 5 | 1 | 3 | 2 | 1 | 3 |
| 6 | A | 0 | 0.2 | 0.8 | 0 | 0 | 6 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 6 | 0 | 3 | 2 | 1 | 3 |
| 7 | A | 0 | 0.2 | 0.8 | 0 | 0 | 7 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 7 | 0 | 3 | 2 | 1 | 3 |
| 8 | B | 1 | 0 | 1 | 0 | 1 | 8 | 2 | 0 | 1 | 0 | 2 | 8 | 1 | 2 | 1 | 0 | 2 |
| 9 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 9 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 9 | 1 | 1 | 1 | 0 | 2 |
| 10 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 10 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 10 | 1 | 1 | 1 | 1 | 2 |
| 11 | B | 1 | 0.5 | 0.5 | 0.5 | 0.5 | 11 | 3 | 0.5 | 0.5 | 1.5 | 1.5 | 11 | 1 | 3 | 2 | 1 | 3 |
| 12 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 12 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 12 | 1 | 3 | 2 | 1 | 3 |
| 13 | A | 0 | 0.2 | 0.8 | 0 | 0 | 13 | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 13 | 0 | 1 | 1 | 1 | 1 |
| 14 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 14 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 14 | 1 | 0 | 1 | 1 | 2 |
| 15 | A | 0 | 1 | 0 | 0 | 0 | 15 | 0 | 1 | 0 | 0 | 0 | 15 | 0 | 0 | 0 | 1 | 0 |
| 16 | D | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 16 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 16 | 3 | 0 | 0 | 0 | 3 |
| 17 | D | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 17 | 3 | 0.2 | 0.8 | 0.6 | 2.4 | 17 | 3 | 0 | 1 | 0 | 3 |
| 18 | C | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 18 | 3 | 0.8 | 0.2 | 2.4 | 0.6 | 18 | 2 | 0 | 1 | 1 | 3 |
| 19 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 19 | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 19 | 1 | 0 | 0 | 0 | 1 |
| 20 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 20 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 20 | 1 | 1 | 1 | 0 | 2 |
| 21 | B | 1 | 0.2 | 0.8 | 0.2 | 0.8 | 21 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 21 | 1 | 1 | 1 | 1 | 2 |
| 22 | B | 1 | 1 | 0 | 1 | 0 | 22 | 2 | 1 | 0 | 2 | 0 | 22 | 1 | 1 | 1 | 0 | 2 |
| 23 | B | 1 | 1 | 0 | 1 | 0 | 23 | 2 | 1 | 0 | 2 | 0 | 23 | 1 | 1 | 1 | 1 | 2 |
| 24 | B | 1 | 1 | 0 | 1 | 0 | 24 | 1 | 1 | 0 | 1 | 0 | 24 | 1 | 0 | 0 | 0 | 1 |
| 25 | C | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 25 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 25 | 2 | 1 | 1 | 0 | 2 |
| 26 | C | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 26 | 2 | 0.2 | 0.8 | 0.4 | 1.6 | 26 | 2 | 0 | 0 | 0 | 2 |
| 27 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 27 | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 27 | 1 | 0 | 0 | 0 | 1 |
| 28 | C | 2 | 1 | 0 | 2 | 0 | 28 | 2 | 1 | 0 | 2 | 0 | 28 | 2 | 0 | 0 | 0 | 2 |
| 29 | C | 2 | 1 | 0 | 2 | 0 | 29 | 2 | 1 | 0 | 2 | 0 | 29 | 2 | 0 | 0 | 0 | 2 |
| 30 | A | 0 | 1 | 0 | 0 | 0 | 30 | 0 | 1 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 |
| 31 | C | 2 | 1 | 0 | 2 | 0 | 31 | 3 | 1 | 0 | 3 | 0 | 31 | 2 | 1 | 1 | 1 | 3 |
| 32 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 32 | 3 | 0.8 | 0.2 | 2.4 | 0.6 | 32 | 1 | 1 | 2 | 1 | 3 |
| 33 | C | 2 | 1 | 0 | 2 | 0 | 33 | 2 | 1 | 0 | 2 | 0 | 33 | 2 | 0 | 1 | 0 | 2 |
| 34 | B | 1 | 0.8 | 0.2 | 0.8 | 0.2 | 34 | 2 | 0.8 | 0.2 | 1.6 | 0.4 | 34 | 1 | 0 | 1 | 1 | 2 |

| | | | | | | | | |
|-----------------------------|------|------|------------------|------|------|------|-----------------|------|
| SUM | 16.9 | 17.1 | 21.1 | 20.9 | 16.9 | 17.1 | 31.7 | 38.3 |
| | | | Current Position | | | | Future Position | |
| TOTAL | X= | 21.1 | X Plot = | 4.2 | X= | 31.7 | X Plot = | 6.3 |
| TOTAL | Y= | 20.9 | Y Plot = | 4.1 | Y= | 38.3 | Y Plot = | 7.5 |
| | | | Current | | | | Future | |
| TECHNICAL FRAMEWORK | | | 0.5 | | | | 0.67 | |
| LEVEL OF VERIFICATION | | | 0.11 | | | | 1 | |
| EXCELLENCE OF PROJECT TEAM | | | 0.33 | | | | 0.67 | |
| COMMERCIAL READINESS | | | 0.22 | | | | 0.78 | |
| PROPRIETARY STRENGTH | | | 0.58 | | | | 0.67 | |
| TECHNOLOGICAL DURABILITY | | | 0.42 | | | | 0.67 | |
| MARKET CHARACTERISTICS | | | 0.47 | | | | 0.6 | |
| MARGIN AND PROFIT POTENTIAL | | | 0.42 | | | | 0.42 | |
| COMMERCIALIZATION CHANNELS | | | 0.5 | | | | 0.83 | |

Fig. 9